Production Layout Optimization to Increase Capacity

Aviation MRO Provider Scale: 200 employees | \$100M Annual Revenue

Adonis Partners helped an aviation MRO company optimize its facility layout and production workflows for product line expansion through continuous improvement measures.

- Leveraged current equipment and facilities to optimize storage and logistical efficiency
- Drastically expanded production capacity and operational flexibility
- Established internal continuous improvement expertise through Lean Six Sigma training

45% Bay Capacity Increase **16** Layouts Designed for Forecasted Demand



A global aviation MRO provider planned to introduce a new product line alongside its existing three but faced significant spatial and logistical constraints. With demand expected to rise across all four product lines, leadership needed a complete facility redesign that would sustain five years of growth without additional expansion. Long repair part lead times reinforced the need for a more efficient storage solution, but the company lacked internal <u>continuous improvement</u> expertise.

Adonis Partners stepped in to conduct an in-depth assessment of the client's operations, focusing on process efficiency, storage optimization, and production flow. To build internal capability, consultants provided <u>Lean Six Sigma</u> Yellow Belt training and certified key personnel. After evaluating multiple layout scenarios, Adonis developed 16 feasible facility designs that improved service, storage, and production capacity while allowing for long-term scalability.

The final recommendations exceeded the 2029 forecasted demand, vastly increasing production bay capacity with 9 new bays and raising storage capacity by nearly 65%. Three existing cranes were utilized in the redesign, skirting costly equipment relocation and expansion expenses. Adonis' work to leverage existing infrastructure and optimize workflows established a flexible, high-capacity operation designed for efficiency.

